

THE UNIVERSITY OF TEXAS AT DALLAS

Naveen Jindal School of Management

Executive MBA Program

Dear Applicant,

Please complete the following steps:

1. Fill in information in Section I and rename the PDF.

"UTD EMBA Rec -- Jane Doe from Janet Jansen "

(Applicant) (Recommender)

2. Send this form as an email attachment to the individual you have asked to provide a recommendation.

| Applicant Name | |
|-----------------|--|
| Applicant Email | |

Optional waiver of Student's Right of Access

In compliance with the federal privacy right of parents and students (Buckley Amendment), any recommendation or letter (that becomes a part of the record for enrolled students) will be available to the student under a FERPA request, unless the student has signed a waiver of the student's right of access. If you wish to waive your right of access to this letter, please sign and date below.

| Applicant Signature | |
|---------------------|--|
| Date | |

SECTION II: For the Recommender

Dear Recommender,

The person named above is applying to an Executive MBA program offered by The University of Texas at Dallas. Your recommendation of the applicant is extremely important in the evaluation process we greatly appreciate the time you are taking to complete this recommendation.

Please provide comments that you feel would be helpful to the admissions committee in determining the applicant's qualifications for successful completion of a demanding graduate program and the applicant's potential future role in senior management. (If you prefer, you may submit a separate statement on your stationery.)

Once you have completed and signed the form, please email it to emba@utdallas.edu.

Recommendation of applicant:

| 1. How long and in wha | at capacity have y | ou known the a | pplicant? | | |
|---|--------------------------|-------------------|-------------------------|-------------------------------|-----------------|
| | | | | | |
| 2. What characteristics | s do you consider t | he applicant's p | rincipal talents or | strengths? | |
| | | | | | |
| 3. In what areas can th | ne applicant impro | ve? | | | |
| | | | | | |
| 4. Using the chart beloknown in a similar o | _ | your personal ap | ppraisal of the app | licant relative to o | thers you have |
| | Outstanding (Top 10%) | Good (Top 25%) | Average (Middle 50%) | Below Average (Bottom 25%) | Not Observed |
| Intellectual Ability | | | | | |
| Maturity | | | | | |
| Leadership Potential | | | | | |
| Self-confidence | | | | | |
| Ability to work with others | | | | | |
| Analytical ability | | | | | |
| Motivation | | | | | |
| Perseverance | | | | | |
| Creativity and Imagination | | | | | |
| Oral Communication Skills | | | | | |
| Written Communication Skills | | | | | |
| Time Management Skills | | | | | |

| 5. Briefly describe the group | . Briefly describe the group against which you are measuring the applicant's abilities: | | | |
|-------------------------------|---|--|--|--|
| | | | | |
| | w to make any additional comments concerning this applicant; particularly his/he | | | |
| aptitude for graduate wor | rk and a career in senior management. | | | |
| | | | | |
| | | | | |
| Occupil nation of analyses | | | | |
| Overall rating of applicant: | | | | |
| Strongly recommend | | | | |
| Recommend | | | | |
| Recommend with reserva | ations | | | |
| Do not recommend | | | | |
| Recommender Name | | | | |
| Company/Organization | | | | |
| Position/Title | | | | |
| Business Address | | | | |
| Phone | | | | |
| Signature | | | | |

Please send form directly to:

emba@utdallas.edu

Or mail to:

The University of Texas at Dallas Naveen Jindal School of Management SM 10 Executive MBA Programs Attn: Connie Imhof 800 W. Campbell Rd Richardson, TX 75080-3021